## BOARD PEER ASSESSMENT QUESTIONNAIRE 5-131 -B-

| Scori | Scoring                   |   |  |  |  |  |  |  |  |
|-------|---------------------------|---|--|--|--|--|--|--|--|
| 4     | Outstanding/above average | Consistently performs beyond expectations; does more than is expected of a director; frequently contributes more than average.                      |  |  |  |  |  |  |  |
| 3     | Fully satisfactory        | Consistently demonstrates the quality at a standard expected of a director; a solid performer.  |  |  |  |  |  |  |  |
| 2     | Adequate                  | Demonstrates the expected qualities but may be inconsistent in the demonstration or has minor weaknesses that could be improved with the attention. |  |  |  |  |  |  |  |
| 1     | Could improve             | Would benefit by modifying this aspect of his/her behaviour to conform to the expectations.   |  |  |  |  |  |  |  |
| Х     | N/A                       | Cannot assess the individual on this question; lack exposure to, or knowledge of, demonstrated behaviours or traits.                                |  |  |  |  |  |  |  |

| Evaluation Criteria   |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
|   |  |  |  |  |  |  |
| 1. Participates – actively engages in meetings.                               |  |  |  |  |  |  |
| 2. Communicates ideas and concepts effectively.                               |  |  |  |  |  |  |
| 3. Listens well and respects those with differing opinions.                   |  |  |  |  |  |  |
| 4. Thinks independently – will express view contrary to the group.            |  |  |  |  |  |  |
| 5. Inquisitive – asks appropriate and incisive questions.                     |  |  |  |  |  |  |
| 6. Thinks strategically in assessing the situation and offering alternatives. |  |  |  |  |  |  |
| 7. Exhibits sound, balanced judgment for the benefit of all stakeholders.     |  |  |  |  |  |  |
| 8. Develops and maintains sound Board relationships – a team player.          |  |  |  |  |  |  |
| 9. Understands and respects the role of the Chair.                            |  |  |  |  |  |  |
| 10. Effectively applies and contributes his/her special skills, knowledge or  |  |  |  |  |  |  |
| talent to the issues.   |  |  |  |  |  |  |
| 11. Supports board decisions – acts as one on all board actions once the      |  |  |  |  |  |  |
| decision has been made.   |  |  |  |  |  |  |
| 12. Understands and respects management's role.                               |  |  |  |  |  |  |
| 13. Contributes effectively to board performance.                             |  |  |  |  |  |  |
| Self (Identify yourself by a check in this column)                            |  |  |  |  |  |  |

Comments regarding specific directors:

Approved: Board of Directors February 2019